



Ministry for Development
of Communities
and Territories of Ukraine



UK International
Development
Partnership | Progress | Prosperity



EURASIA
FOUNDATION

OPEN
CONTRACTING
PARTNERSHIP

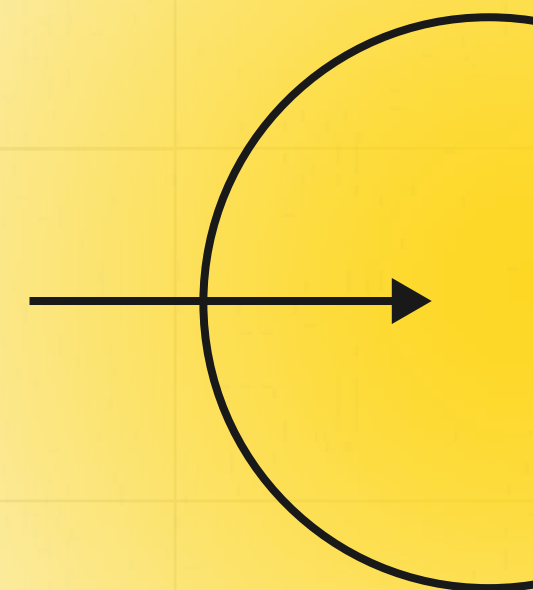


DREAM

DREAM

PUBLIC INVESTMENT MANAGEMENT SYSTEM

dream.gov.ua



DREAM AS PUBLIC INVESTMENT MANAGEMENT SYSTEM

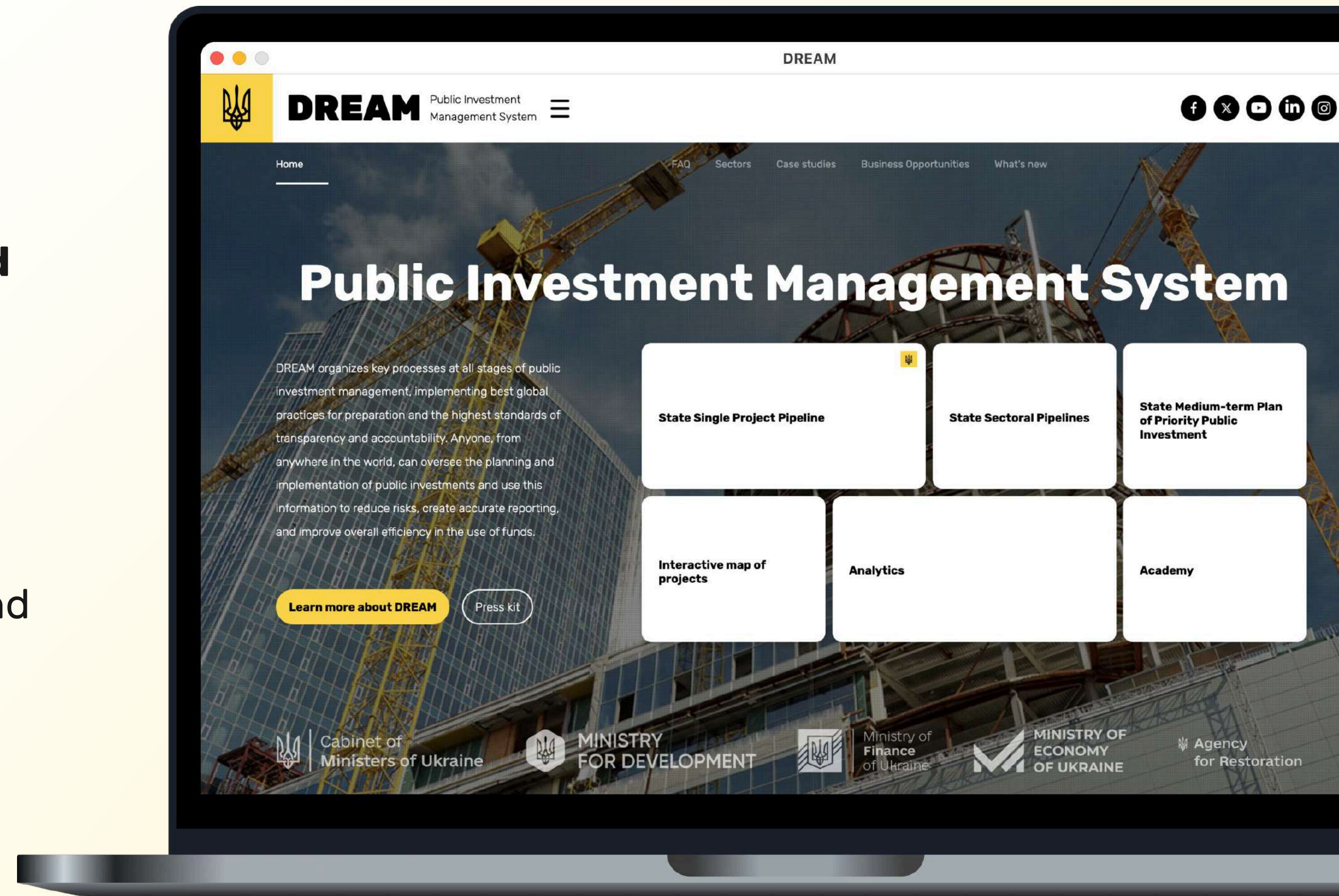
DREAM is one of the core elements of Ukraine's public investment management system.

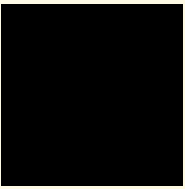
By adopting best global practices, it streamlines key processes across all stages of public investment management, ensuring the highest standards of transparency and accountability.

DREAM functions as a single window and end-to-end system for the planning, prioritization, appraisal, implementation, coordination, and monitoring of public investments in Ukraine.

The procedures and components of DREAM are defined by the Cabinet of Ministers of Ukraine and developed by the Ministry for Development, the Ministry of Finance, and the Ministry of Economy. This guarantees government support at all levels.

The system's entire development process is well-documented and open source.





1446

Total number of management bodies in system

DREAM USERS

18 Ministries

JSC "PRIVATBANK"

National Police of Ukraine

JCMS "Ukrainian State Air Traffic Services Enterprise"

State Emergency Service of Ukraine

JSC "Ukrzaliznytsia"

State Institution "General Directorate of the State Criminal Executive Service of Ukraine"

Office of the Prosecutor General of Ukraine

State Space Agency of Ukraine

National Guard of Ukraine

JSC "Ukrposhta"

Bureau of Economic Security of Ukraine

Accounting Chamber of Ukraine

National Academy of Sciences of Ukraine

National Academy of Medical Sciences of Ukraine

PJSC Ukrainian Danube Shipping Company

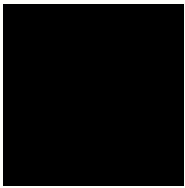
State Enterprise "Ukrainian Sea Ports Authority"

State Enterprise "Boryspil International Airport"

DTEK LLC

Number of Local Governments in system by region

Cherkasy	66	Lviv	74
Chernihiv	58	Mykolayiv	53
Chernivtsi	51	Odesa	74
Dnipropetrovsk	87	Poltava	61
Donetsk	38	Rivne	63
Ivano-Frankivsk	56	Sumy	49
Kharkiv	52	Ternopil	56
Kherson	41	Vinnytsia	61
Khmelnyskyi	49	Volyn	51
Kyiv	72	Zakarpattia	61
Kirovohrad	50	Zaporizhia	43
Luhansk	8	Zhytomyr	59



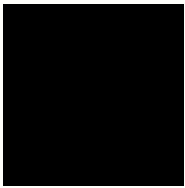
BEFORE

- 1. 18 different procedures for preparing and financing public investment projects (PIPs).
- 2. No “single-window” system for project management.
- 3. No unified system for planning documentation.

NOW

- 1. A unified approach to managing public investment projects and programs has been established.
- 2. The use of the unified public investment management information system (DREAM) has been approved, ensuring transparency and accountability across all processes - from planning to the allocation of funds.
- 3. The PIM reform combines strategic and medium-term budget planning, enabling the state’s financial resources to be directed toward key projects in line with the Government’s priorities and the current needs of Ukrainians.

KEY OBJECTIVES OF THE PUBLIC INVESTMENT MANAGEMENT (PIM) REFORM FOR 2026–2028



01

Standardize legislation and procedures

02

Launch strategic investment planning

03

Build a modern methodological framework

04

Enhance medium-term budget planning

05

Develop a digital PIM architecture

06

Strengthen institutional capacity

07

Deliver the Medium-Term Plan for Priority Public Investment at all levels

08

Boost efficiency of PIM procedures

FIRST STATE MEDIUM-TERM PLAN FOR PRIORITY PUBLIC INVESTMENTS 2026–2028

On July 2, 2025, the the Cabinet of Ministers of Ukraine approved the first national medium-term investment plan for priority public investments.

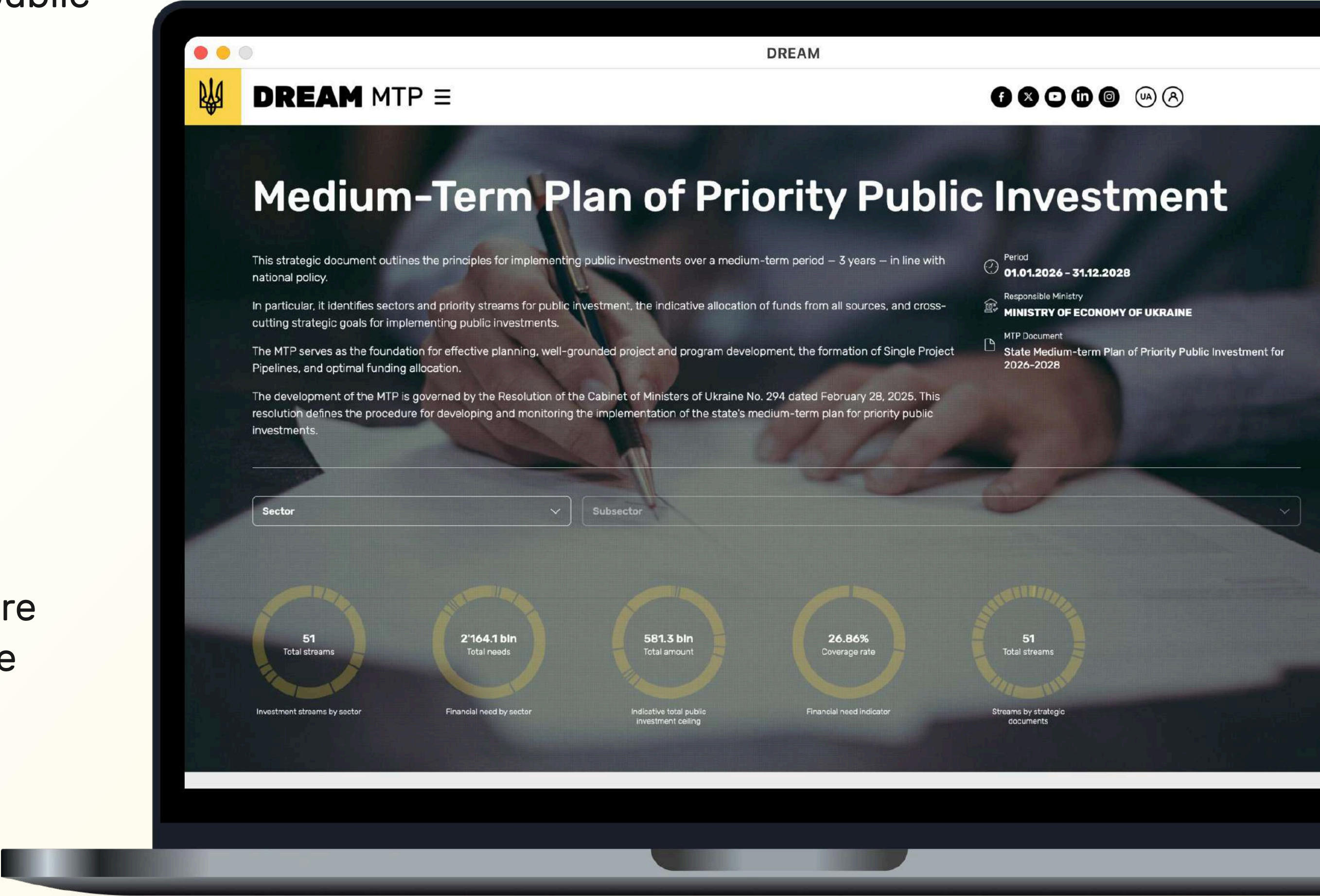
12	priority sectors of economy
170	streams of public investment
51	priority streams of public investment
EUR 1.8 billion	estimated amount of public investment approved by the State for 2026–28

The MIP forms the basis for an efficient public investment management system. It ensures that all public investments are aligned with the strategy and strategic objectives, both at the national and local levels.



National MIP

[View](#)



A NEW METHODOLOGY FOR THE PREPARATION OF PUBLIC INVESTMENT PROJECTS AND PROGRAMS

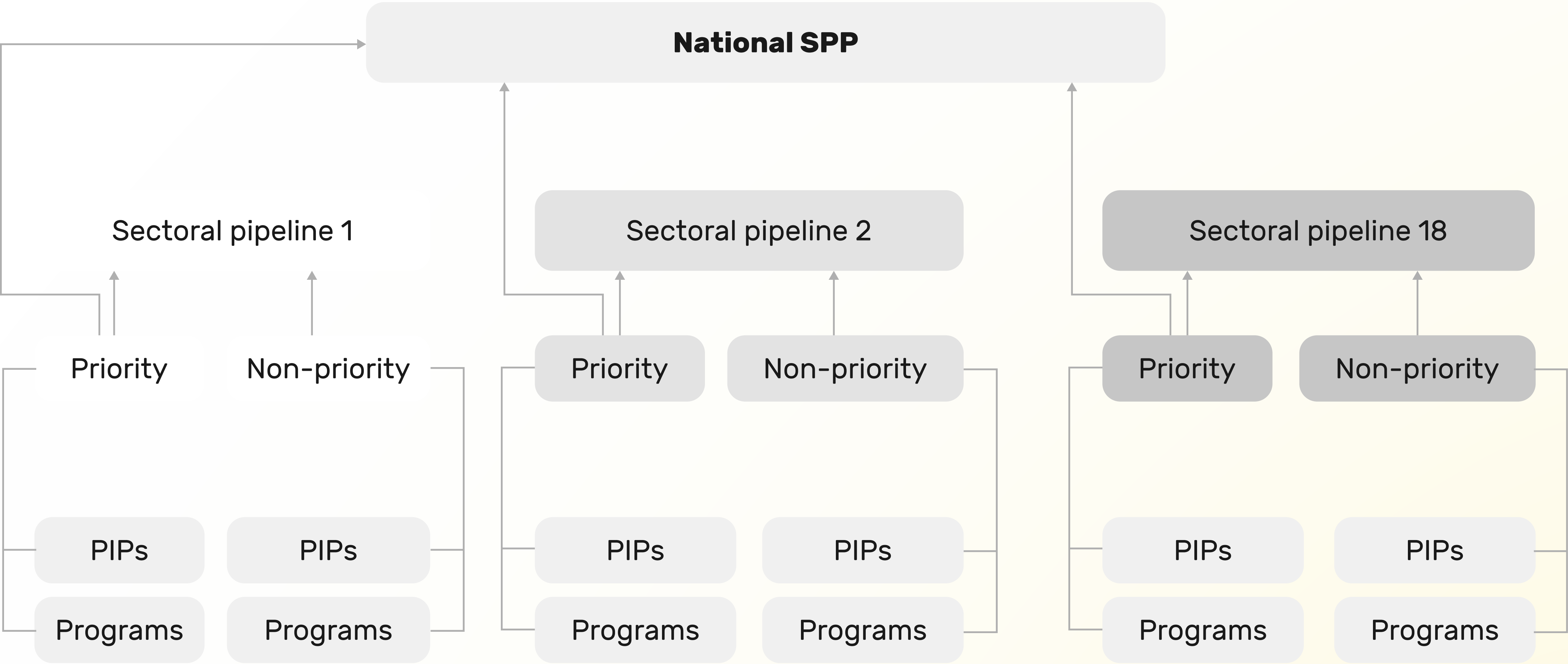
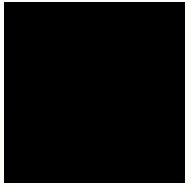


The logic behind the formation of projects and programs is based on global best practices, including the Five Case Model developed in the United Kingdom, as well as Ukrainian and international approaches to the allocation of public investments, including recommendations of the European Investment Bank's advisory program - JASPERS.

The model requires a preliminary feasibility study, followed by a full feasibility study.

Preliminary and full feasibility studies require the development of **five justifications** to demonstrate the project's strategic, economic, financial, commercial, and management feasibility.

Program preparation involves **four types of justifications**: strategic, economic, financial, and management



UKRAINE'S SINGLE PROJECT PIPELINE 2026

149

number of projects and programs in the SPP

UAH 11,4 tn

total estimated budget of projects and programs in the SPP

89

projects

60

programs

Of these:

74

NEW

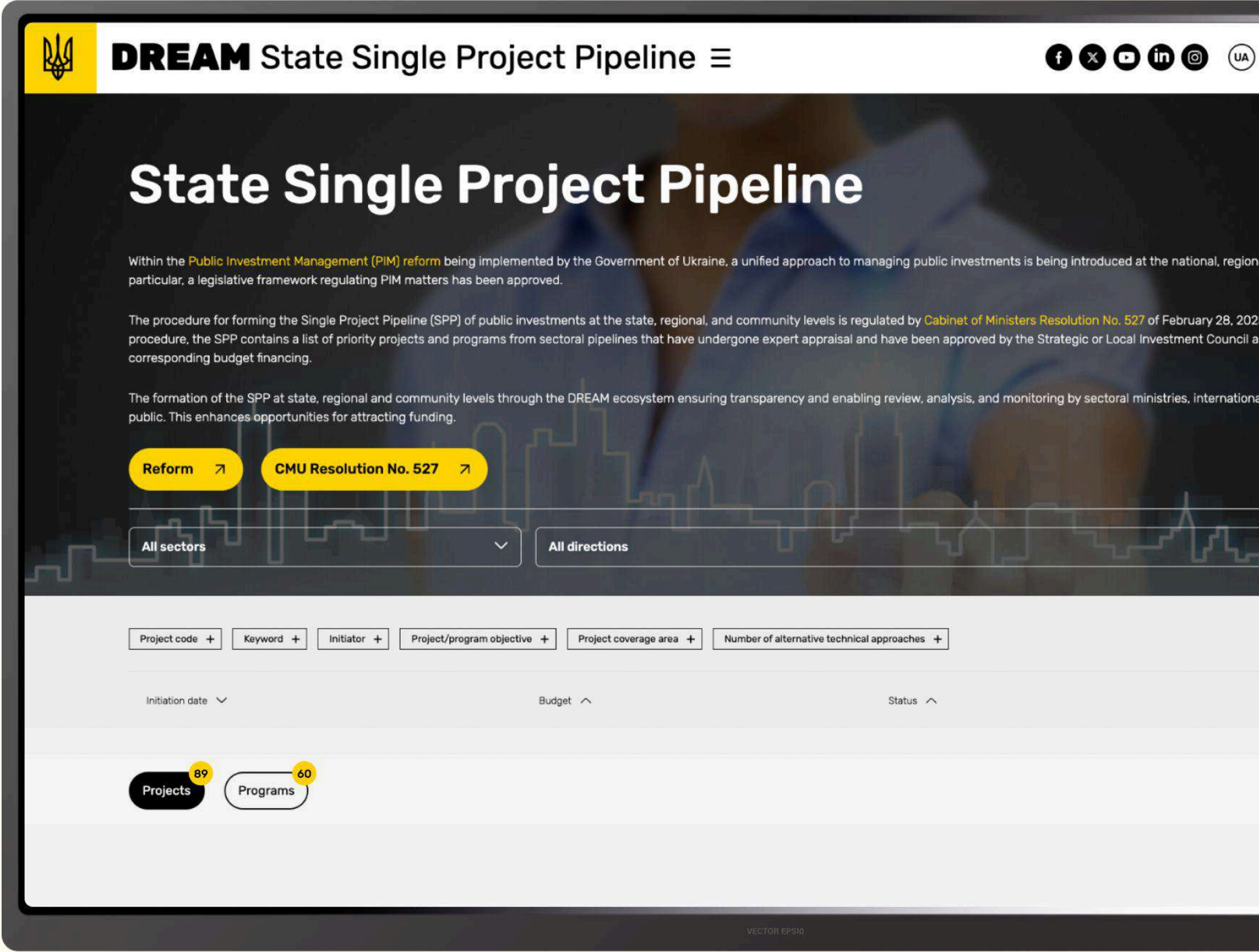
75

PARTIALLY FUNDED FROM THE 2025 STATE BUDGET



National SPP

[View](#)



FINANCIAL PROGRAMS IN DREAM. 2025. SUBVENTION FOR THE ARRANGEMENT OF SHELTERS AND FOOD BLOCKS. UKRAINE RECOVERY PROGRAM III

January 2025 – three financial programs were launched
Funding applications, project selection, and fund distribution are conducted through the DREAM ecosystem.

1. The Ministry for Development of Communities and Territories of Ukraine is implementing EIB's Ukraine Recovery Program III.

EUR 100 million as a subvention from the state budget to local budgets will be distributed to finance projects for the construction of municipal housing, water supply, sewage, healthcare, and distributed generation facilities.

235 COMMUNITIES FROM **22** REGIONS OF UKRAINE SUBMITTED **453** APPLICATIONS THROUGH DREAM

2. Ministry of Education and Science of Ukraine Subvention for school shelters

UAH 6.2 billion subvention from the state budget will be used to build and repair shelters in educational institutions. UAH 460.5 million will be used to complete projects launched in 2024.

198 COMMUNITIES FROM **23** REGIONS OF UKRAINE SUBMITTED **280** APPLICATIONS.
Of these, **28** were projects launched in 2024.

3. Ministry of Education and Science of Ukraine Subvention for school canteens

UAH 960 million will be allocated to purchase equipment, construct, and modernize canteens in educational institutions.

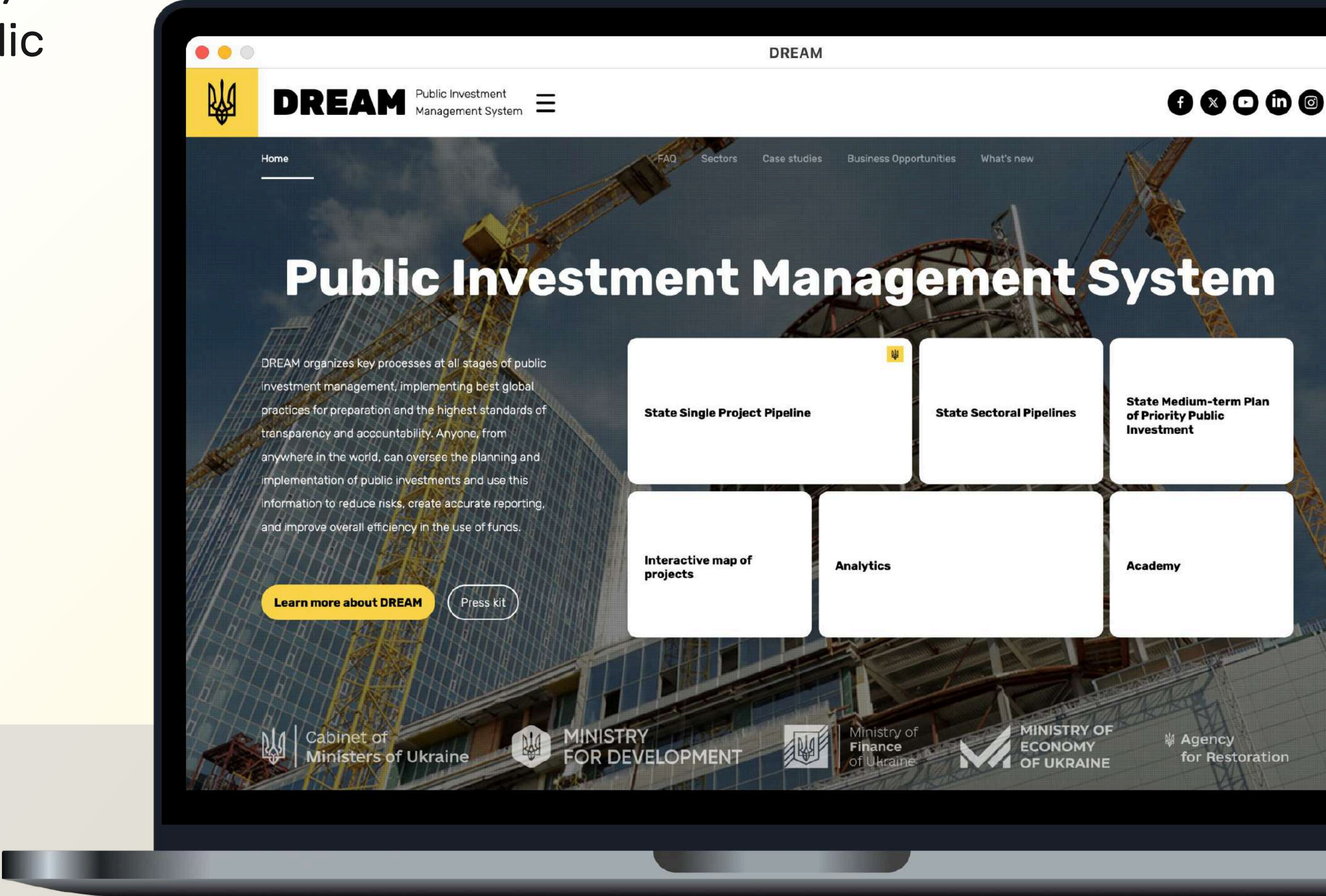
139 COMMUNITIES FROM **22** REGIONS OF UKRAINE SUBMITTED **208** APPLICATIONS

September 2025 - project selection for funding form the State Fund of Regional Development

USER FUNCTIONALITY OF DREAM. PUBLIC PORTAL

The **DREAM Public Portal** – dream.gov.ua – displays all data on the key stages of implementing the Public Investment Management reform, namely:

- ▼ The Medium-Term Plan of the Priority Public Investments;
- ▼ The National Sectoral Pipelines;
- ▼ Public Investment Project Profile;
- ▼ Public Investment Program Profile;
- ▼ The National Single Project Pipeline.



DREAM Public Portal

[View](#)

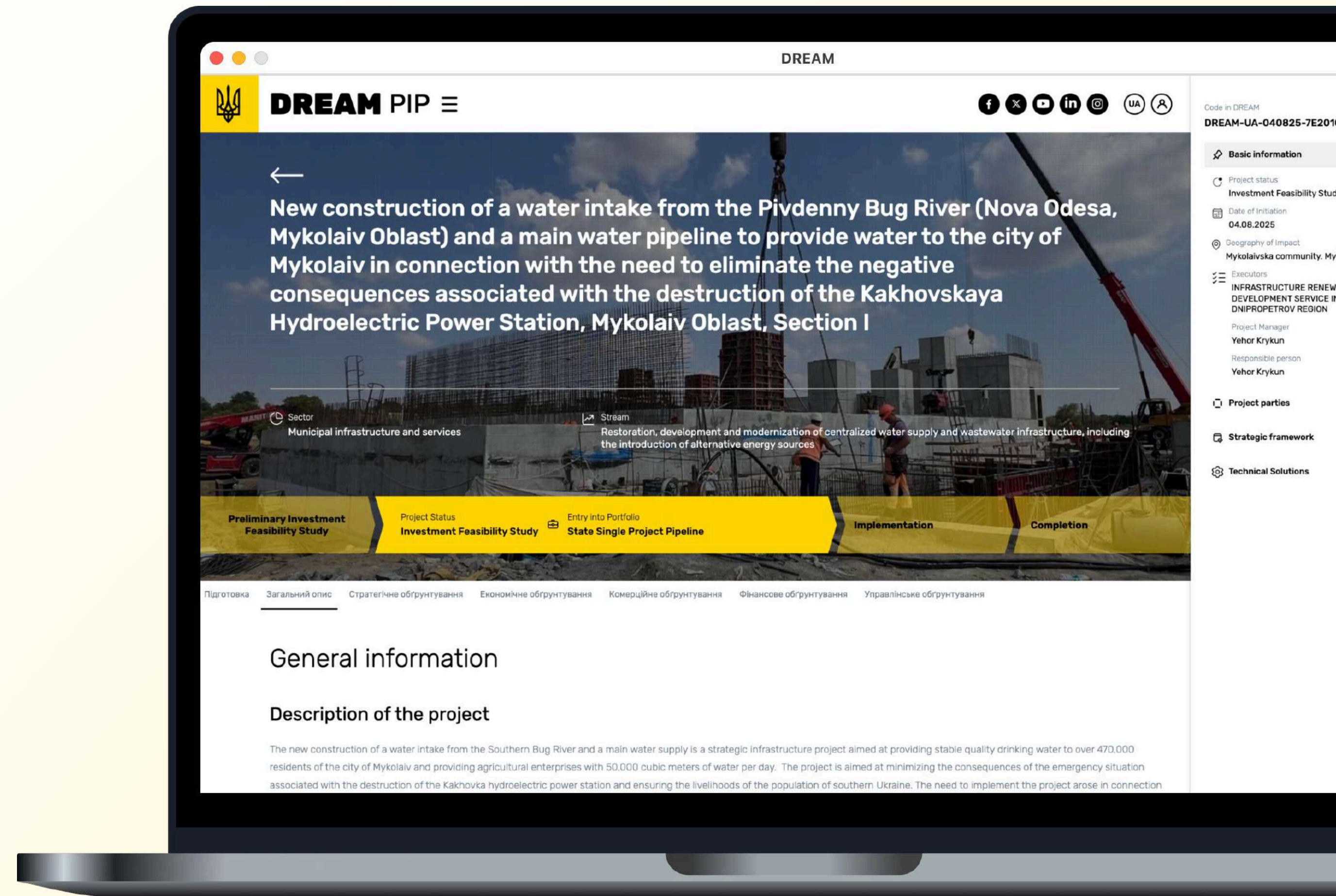
USER FUNCTIONALITY OF DREAM. DETAILED PROFILE OF EACH PROJECT/PROGRAM

Full information on the preparation of a Public Investment Project (PIP) or a Public Investment Program in line with the new methodology is available on the **DREAM Public Portal**.

The PIP/Program profile follows a unified structure that ensures transparency and allows for effective analysis.

Its main sections include:

- ▼ General project information
- ▼ Pre-feasibility study stages
- ▼ Full feasibility study stages
- ▼ Etc



BUSINESS INTELLIGENCE MODULE AND OPEN DATA

The BI module provides information on the total number of projects by region and community, planned budget, confirmed funding, and other information in user-friendly dashboards.



Business Intelligence Module

[View](#)



USER FUNCTIONALITY OF DREAM. MONITORING AND REPORTING

The DREAM Business Intelligence Module makes it possible to detail information on the key streams of the Public Investment Management reform and to quickly generate high-quality reports.

Recent updates include:

- ▼ Dashboards developed for analyzing:
 - the Medium-Term Plan of Priority Public Investments
 - the National Sectoral Pipelines and the National Single Project Pipeline
- ▼ A new **“Contract Processes”** page, enabling deeper analysis of procurement activities
- ▼ For user convenience, an **interactive tour of the BI portal** has been launched to help users better navigate core functions and simplify data search.





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